



**MANAGEMENT'S DISCUSSION AND ANALYSIS**

**FOR THE QUARTER ENDED MARCH 31, 2023**

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## MANAGEMENT'S DISCUSSION AND ANALYSIS OF RESULTS OF OPERATIONS AND FINANCIAL CONDITION

This Management's Discussion and Analysis of Results of Operations and Financial condition ("MD&A") should be read in conjunction with the unaudited condensed interim consolidated financial statements for the three months ended March 31, 2023 and the notes thereto of Santacruz Silver Mining Ltd. ("the Company" or "Santacruz") which have been prepared in accordance with International Accounting Standard ("IAS") 34, "Interim Financial Reporting", and audited consolidated financial statements of the Company as at and for the year ended December 31, 2022, as some disclosures from the annual consolidated financial statements have been condensed or omitted.

All dollar amounts are expressed in thousands of US dollars unless otherwise indicated. Unless otherwise noted, references to "C\$" are to thousands of Canadian dollars, references to "MXN" are to thousands of Mexican pesos and references to "BOB" are to thousands of Bolivian bolivianos.

Certain amounts shown in this MD&A may not add exactly to total amounts due to rounding differences. Throughout this MD&A, the terms first quarter, second quarter, third quarter, fourth quarter and year to date are respectively used interchangeably with the terms Q1, Q2, Q3, Q4 and YTD.

This MD&A and the documents incorporated herein by reference contain "forward-looking information" within the meaning of applicable Canadian securities regulation. See the cautionary note contained at the end of this MD&A and the section on risk factors.

All information contained in this MD&A is current and has been approved by the Board of Directors of the Company as of June 7, 2023.

### Company Overview

Santacruz was incorporated pursuant to the Business Corporations Act of British Columbia on January 24, 2011. The Company's registered office is located at 10th Floor, 595 Howe Street, Vancouver, British Columbia, Canada V6C 2T5. The Company is listed for trading on the TSX Venture Exchange ("TSXV") under the symbol "SCZ".

The Company is engaged in the operation, acquisition, exploration and development of mineral properties in Latin America, with a primary focus on silver and zinc, but also including lead and copper. As at March 31, 2023, the Company had acquired ownership including mining concession rights to the following mineral properties:

Mexico:

- The Zimapan mine (the "Zimapan Mine" or "Zimapan") and process plant complex located in Hidalgo, Mexico;
- The La Pechuga Property and the Santa Gorgonia Prospect, which are exploration properties located in Mexico; and
- Various other properties located in Mexico, including the Rosario Project (the "Rosario Project") which was placed on care and maintenance in August 2021. Certain assets related to the Rosario Project were sold in December 2021 as part of a tax restructuring of Impulsora Minera Santacruz, S.A. de C.V. ("IMSC").

Bolivia:

- Sinchi Wayra ("Sinchi Wayra"), which consists of the following mineral properties and businesses located in Bolivia:
  - the Caballo Blanco Group which includes Tres Amigos, Reserva and Colquechaquita mines (the "Caballo Blanco Group" or "Caballo Blanco");
  - the Don Diego Process plant (the "Don Diego Process Plant" or "Don Diego"), which processes production from the Caballo Blanco Group as well as toll milling;
  - the Soracaya exploration project (the "Soracaya Project" or "Soracaya"); and
  - the San Lucas ore sourcing and trading business ("San Lucas").
- Illapa ("Illapa"), with its operations held under an association agreement with Corporación Minera de Bolivia ("COMIBOL") a Bolivian state-owned entity comprising:
  - the Bolivar mine (the "Bolivar Mine" or "Bolivar") and process plant complex; and
  - the Porco mine (the "Porco Mine" or "Porco") and process plant complex.

Management has assessed the nature of its interest in the Illapa Business and determined it to be a joint operation. The Company records its 45% interest in the assets, liabilities, revenues and expenses of the Illapa Business in its consolidated financial statements.

The Company is the operator of the Illapa Business and as such the chief executive officer and executive management team review the Bolivar and Porco operating and financial information on a 100% basis. The Company reports its segment information on a 100% basis with respect to Bolivar and Porco together with an elimination column representing COMIBOL's 55% interest (Note 24 to the unaudited condensed interim consolidated financial statements).

In this MD&A production and sales information for Bolivar and Porco is presented at 100%. Readers of this MD&A are cautioned that although in the operating section of this MD&A the Company reports 100% of the production and revenue information, the Company records 45% of the assets, liabilities, revenues and expenses in its consolidated financial statements.

### **Sinchi Wayra and Illapa Acquisition**

On March 18, 2022 (the "Acquisition Date"), the Company acquired 100% ownership of Sinchi Wayra and Illapa from Glencore plc ("Glencore"). Sinchi Wayra and Illapa consist of the following mineral properties and businesses located in Bolivia (collectively, the "Bolivian Assets"): the producing Tres Amigos, Reserva and Colquechaquita mines; the producing Bolivar and Porco mines held in partnership with COMIBOL (Illapa holds a 45% interest – see Note 3(f) to the audited consolidated financial statements for the year ended December 31, 2022); the Soracaya Project; as well as the San Lucas ore sourcing and trading business.

The acquisition of Sinchi Wayra and Illapa has been accounted for by the Company as a business combination under IFRS 3 *Business Combinations*, with the assets and liabilities acquired recorded at their fair values at the acquisition date. The Company is required to determine the fair value of tangible and identifiable intangible assets acquired and liabilities assumed.

Consideration for the acquisition of Sinchi Wayra and Illapa comprised: \$2,106 cash payment which was made in the fourth quarter of 2022; \$90,000 deferred cash consideration payable in installments from March 18, 2024 to March 18, 2026, a 1.5% NSR over the producing life of the mineral property (excluding the San Lucas ore sourcing and trading business), as well as a 14% adjusted gross margin royalty exclusively over the San Lucas ore sourcing and trading business in perpetuity. In addition, the Company will pay to Glencore the value of certain assets acquired as part of the acquisition which existed as at the Acquisition Date including (a) the total profits on sale of the inventory acquired, and (b) the amount of value added taxes ("VAT") receivable from the Bolivian government, which is expected to be recovered through to the end of 2023 upon completion of requisite and customary government audit procedures for which the timing is not certain.

The Company has completed a full and detailed valuation of the fair value of the net assets of Sinchi Wayra and Illapa acquired using income, market, and cost valuation methods with the assistance of an independent third party. As of the date of the audited annual consolidated financial statements, the allocation of purchase price with respect to the fair value increment of assets acquired and liabilities assumed was updated to reflect new information obtained which existed at the Acquisition Date.

The Company incurred acquisition-related costs of \$3,600, including the issuance of 3,077,317 common shares with a fair value of C\$0.41 per common share, in the year ended December 31, 2022 which are recorded as a separate line item in the Consolidated Statements of Loss and Comprehensive Loss.

## 2023 First Quarter Highlights

	2023-Q1	2022-Q4	Change Q1 vs Q4 (%)	2022-Q1	Change Q1 vs Q1 (%)
<b>Operational</b>					
Material Processed (tonnes milled)	482,497	482,626	0%	227,571	112%
Silver Equivalent Produced (ounces) <sup>(1)</sup>	5,644,383	5,744,128	(2%)	1,613,720	250%
Silver Ounces Produced	1,769,520	1,793,936	(1%)	469,829	277%
Lead Tonnes Produced	3,043	2,900	5%	1,343	127%
Zinc Tonnes Produced	22,463	23,111	(3%)	6,158	265%
Copper Tonnes Produced	415	386	7%	208	99%
Silver Equivalent Sold (payable ounces) <sup>(2)</sup>	4,380,895	4,758,173	(8%)	1,864,738	135%
Cash Cost of Production per Tonne <sup>(3)</sup>	85.84	120.57	(29%)	74.74	15%
Cash Cost per Silver Equivalent Ounce Sold (\$/oz) <sup>(3)</sup>	17.30	19.10	(9%)	17.53	(1%)
All-in Sustaining Cash Cost per Silver Equivalent Ounce Sold (\$/oz) <sup>(3)</sup>	20.76	21.64	(4%)	20.07	3%
Average Realized Price per Ounce of Silver Equivalent Sold (\$/oz) <sup>(3) (4)</sup>	21.04	20.77	1%	23.65	(11%)
<b>Financial</b>					
Revenues	65,378	64,309	2%	32,381	102%
Gross Profit	14,680	6,239	135%	8,016	83%
Net (loss) Income	(949)	(8,069)	(88%)	762	(225%)
Net Earnings (Loss) Per Share – Basic (\$/share)	(0.00)	(0.02)	(88%)	0.00	(219%)
Adjusted EBITDA <sup>(4)</sup>	12,602	(5,373)	335%	6,103	106%
Cash and Cash Equivalent	11,988	4,609	160%	8,723	48%
Working Capital (Deficiency)	(14,319)	5,362	(367%)	8,851	(261%)
<b>Shareholder</b>					
Loss per share - Basic and diluted	(0.00)	(0.02)	(86%)	0.00	(219%)

## First Quarter 2023 Production Summary – By Mine

	Bolivar <sup>(5)</sup>	Porco <sup>(5)</sup>	Caballo Blanco Group	San Lucas	Zimapan	Consolidated
Material Processed (tonnes milled)	74,353	49,909	85,817	71,448	200,970	482,497
Silver Equivalent Produced (ounces) <sup>(1)</sup>	1,249,153	679,144	1,436,322	1,195,164	1,084,600	5,644,383
Silver Ounces Produced	555,914	162,015	475,026	255,623	320,942	1,769,520
Lead Tonnes Produced	353	217	1,043	473	957	3,043
Zinc Tonnes Produced	4,313	3,245	5,650	5,848	3,407	22,463
Copper Tonnes Produced	N/A	N/A	N/A	N/A	415	415
Average head grades per mine:						
Silver (g/t)	250	122	187	125	70	132
Zinc (%)	6.40	6.89	7.01	8.90	2.20	5.23
Lead (%)	0.65	0.58	1.50	0.94	0.63	0.72
Copper (%)	N/A	N/A	N/A	N/A	0.38	0.38
Silver Equivalent Sold (payable ounces) <sup>(2)</sup>	771,783	407,875	702,667	1,557,683	940,887	4,380,895

Notes for both tables above:

- <sup>(1)</sup> Silver Equivalent Produced (ounces) have been calculated using prices of \$21.86/oz, \$0.91/lb, \$1.52/lb and \$3.67/lb for silver, lead, zinc and copper respectively applied to the metal production divided by the silver price.
- <sup>(2)</sup> Silver Equivalent Sold (payable ounces) have been calculated using the Average Realized Price per Ounce of Silver Equivalent Sold stated in the table above, applied to the payable metal content of the concentrates sold from Zimapan, Bolivar, Porco, the Caballo Blanco Group, and San Lucas .
- <sup>(3)</sup> The Company reports non-GAAP measures, which include Cash Cost of Production per Tonne, Cash Cost per Silver Equivalent Ounce Sold, All-in Sustaining Cash Cost per Silver Equivalent Ounce Sold, Average Realized Price per Ounce of Silver Equivalent Sold, Adjusted EBITDA. These measures are widely used in the mining industry as a benchmark for performance, but do not have a standardized meaning and may differ from methods used by other companies with similar descriptions. See "Non-GAAP Measures" section below for definitions.
- <sup>(4)</sup> Average Realized Price per Ounce of Silver Equivalent Sold is prior to all treatment, smelting and refining charges.
- <sup>(5)</sup> Bolivar and Porco are presented at 100% whereas the Company records 45% of revenues and expenses in its consolidated financial statements.

## Management Business Overview and Outlook

The Company's focus for the next three quarters of 2023 will be:

- to issue NI 43-101 Technical reports for all active operations;
- to conduct a review and analysis of mining and processing systems and strategies at each operation for the 2024 budget cycle, targeting reductions in unit costs and maximizing cashflow;
- to streamline, and identify synergies among, all mining operations, including potential consolidation of common services between operating units;
- to complete high priority capital projects, specifically the “integration drift” to connect Reserva and Tres Amigos mines at Caballo Blanco, and the increase of dewatering capacity at Bolivar; and
- to suspend the long-term exploration drilling campaign at the Mexican Santa Gorgonia Prospect and focus on near-term producing properties and expansion of the active resources at Zimapan in order maximize value from capital expenditures.

The above initiatives are reflective of current market conditions, with a strong focus on the extraction of maximum value from Santacruz assets.

## Overview of Operating Results

### Selected Quarterly Production Results

	2023 Q1	2022 Q4	2022 Q3	2022 Q2	2022 Q1	Change Q1 vs Q4	Change '23 vs. '22
<b>Material Processed (tonnes milled)</b>							
Bolivar <sup>(5)(6)</sup>	74,353	73,441	78,461	49,333	9,612	1%	674%
Porco <sup>(5)(6)</sup>	49,909	50,679	47,717	44,744	10,237	(2%)	388%
Caballo Blanco Group <sup>(5)</sup>	85,817	68,162	64,307	75,748	5,669	26%	1,414%
San Lucas <sup>(5)</sup>	71,448	75,381	94,706	65,280	10,640	(5%)	571%
Zimapan	200,970	214,963	215,765	200,014	191,413	(7%)	5%
<b>Consolidated</b>	<b>482,497</b>	<b>482,626</b>	<b>500,956</b>	<b>435,119</b>	<b>227,571</b>	<b>0%</b>	<b>112%</b>
<b>Silver Equivalent Produced (ounces) <sup>(1)</sup></b>							
Bolivar <sup>(5)(6)</sup>	1,249,153	1,245,560	1,309,339	818,119	147,941	-%	744%
Porco <sup>(5)(6)</sup>	679,144	686,801	628,846	662,110	165,186	(1%)	331%
Caballo Blanco Group <sup>(5)</sup>	1,436,322	1,149,907	969,111	1,128,889	82,447	25%	1,642%
San Lucas <sup>(5)</sup>	1,195,164	1,675,707	1,881,679	1,345,563	232,937	(29%)	413%
Zimapan	1,084,600	986,153	1,043,847	967,374	985,209	10%	10%
<b>Consolidated</b>	<b>5,644,383</b>	<b>5,744,128</b>	<b>5,832,822</b>	<b>4,922,055</b>	<b>1,613,720</b>	<b>(2%)</b>	<b>250%</b>
<b>Silver Ounces Produced</b>							
Bolivar <sup>(5)(6)</sup>	555,914	503,824	572,205	276,518	49,742	10%	1,018%
Porco <sup>(5)(6)</sup>	162,015	165,834	150,212	167,465	35,476	(2%)	357%
Caballo Blanco Group <sup>(5)</sup>	475,026	412,955	328,859	371,662	26,099	15%	1,720%
San Lucas <sup>(5)</sup>	255,623	410,152	505,043	277,754	51,140	(38%)	400%
Zimapan	320,942	301,172	368,654	317,086	307,371	7%	4%
<b>Consolidated</b>	<b>1,769,520</b>	<b>1,793,937</b>	<b>1,924,973</b>	<b>1,410,485</b>	<b>469,828</b>	<b>(1%)</b>	<b>277%</b>
<b>Lead Tonnes Produced</b>							
Bolivar <sup>(5)(6)</sup>	353	365	346	220	43	(3%)	712%
Porco <sup>(5)(6)</sup>	217	225	213	224	51	(3%)	324%
Caballo Blanco Group <sup>(5)</sup>	1,043	778	736	957	70	34%	1,393%
San Lucas <sup>(5)</sup>	473	611	683	540	80	(23%)	493%
Zimapan	957	921	1,019	884	1,099	4%	(13%)
<b>Consolidated</b>	<b>3,043</b>	<b>2,900</b>	<b>2,997</b>	<b>2,825</b>	<b>1,343</b>	<b>5%</b>	<b>127%</b>
<b>Zinc Tonnes Produced</b>							
Bolivar <sup>(5)(6)</sup>	4,313	4,622	4,603	3,403	615	(7%)	602%
Porco <sup>(5)(6)</sup>	3,245	3,265	2,996	3,094	816	(1%)	298%
Caballo Blanco Group <sup>(5)</sup>	5,650	4,345	3,739	4,370	326	30%	1,633%
San Lucas <sup>(5)</sup>	5,848	7,893	8,575	6,645	1,139	(26%)	414%
Zimapan	3,407	2,986	2,917	2,921	3,263	14%	4%
<b>Consolidated</b>	<b>22,463</b>	<b>23,111</b>	<b>22,830</b>	<b>20,433</b>	<b>6,159</b>	<b>(3%)</b>	<b>265%</b>
<b>Silver Equivalent Sold (payable ounces) <sup>(2)</sup></b>							
Bolivar <sup>(5)(6)</sup>	771,783	1,035,569	677,880	1,753,482	112,283	(25%)	587%
Porco <sup>(5)(6)</sup>	407,875	397,102	394,893	1,318,218	148,633	3%	174%
Caballo Blanco Group <sup>(5)</sup>	702,667	590,205	742,043	1,881,251	235,227	19%	199%
San Lucas <sup>(5)</sup>	1,557,683	1,935,444	1,515,434	2,766,110	486,759	(20%)	220%
Zimapan	940,887	799,853	1,053,622	886,848	881,836	18%	7%
<b>Consolidated</b>	<b>4,380,895</b>	<b>4,758,173</b>	<b>4,383,872</b>	<b>8,605,909</b>	<b>1,864,738</b>	<b>(8%)</b>	<b>135%</b>

	2023 Q1	2022 Q4	2022 Q3	2022 Q2	2022 Q1	Change Q1 vs Q4	Change '23 vs. '22
<b>Cash Cost of Production per Tonne <sup>(3)</sup></b>							
Bolivar, Porco, Caballo Blanco Group and San Lucas <sup>(5)(6)</sup>	108.59	180.23	213.15	157.07	173.31	(40%)	(37%)
Zimapan	53.65	46.28	49.18	55.66	48.19	16%	11%
<b>Consolidated</b>	<b>85.84</b>	<b>120.57</b>	<b>142.53</b>	<b>110.45</b>	<b>74.74</b>	<b>(29%)</b>	<b>15%</b>
<b>Cash Cost per Silver Equivalent Ounce Sold <sup>(3)</sup></b>							
Bolivar, Porco, Caballo Blanco Group and San Lucas <sup>(5)(6)</sup>	16.71	19.66	25.45	13.30	16.15	(15%)	3%
Zimapan	19.41	16.36	16.21	16.67	17.35	19%	12%
<b>Consolidated</b>	<b>17.30</b>	<b>19.10</b>	<b>23.23</b>	<b>13.65</b>	<b>17.53</b>	<b>(9%)</b>	<b>(1%)</b>
<b>All-in Sustaining Cash Cost per Silver Equivalent Ounce Sold <sup>(3)</sup></b>							
Bolivar, Porco, Caballo Blanco Group and San Lucas <sup>(5)(6)</sup>	18.81	21.88	29.12	14.28	17.39	(14%)	8%
Zimapan	22.45	18.96	18.27	21.14	18.94	18%	19%
<b>Consolidated</b>	<b>20.76</b>	<b>21.64</b>	<b>27.34</b>	<b>15.57</b>	<b>20.07</b>	<b>(4%)</b>	<b>3%</b>
Underground development (m)	7,870	10,653	10,423	9,807	3,572	(26%)	120%
Core Drilling (m)	3,426	1,725	1,865	1,295	1,853	99%	85%

<sup>(1)</sup> Silver Equivalent Produced (ounces) have been calculated, for all periods presented, using prices of \$21.86/oz, \$0.91/lb, \$1.52/lb and \$3.67/lb for silver, lead, zinc and copper respectively applied to the metal production divided by the silver price.

<sup>(2)</sup> Silver Equivalent Sold (payable ounces) have been calculated using the Average Realized Price per Ounce of Silver Equivalent Sold stated in the table above, applied to the payable metal content of the concentrates sold from Zimapan, Bolivar, Porco, the Caballo Blanco Group, and San Lucas.

<sup>(3)</sup> The Company reports non-GAAP measures, which include Cash Cost of Production per Tonne, Cash Cost per Silver Equivalent Ounce Sold, All-in Sustaining Cash Cost per Silver Equivalent Ounce Sold and Average Realized Price per Ounce of Silver Equivalent Sold. These measures are widely used in the mining industry as a benchmark for performance, but do not have a standardized meaning and may differ from methods used by other companies with similar descriptions. See "Non-GAAP Measures" section below for definitions.

<sup>(4)</sup> Average Realized Price per Ounce of Silver Equivalent Sold is prior to all treatment, smelting and refining charges.

<sup>(5)</sup> On March 18, 2022, the Company acquired the Bolivar, Porco, the Caballo Blanco Group, and San Lucas, hence the variance is of limited value.

<sup>(6)</sup> Bolivar and Porco are presented at 100% whereas the Company records 45% of revenues and expenses in its consolidated financial statements.

## Silver Equivalent Ounces Produced

### Q1 2023 vs Q1 2022

Material processed in Q1 2023 was 482,497 tonnes and in Q1 2022 was 227,571 tonnes, and silver equivalent ounces produced was 5,644,383 in Q1 2023, and 1,613,720 in Q1 2022. On March 18, 2022, the Company closed the acquisition of all Bolivian assets from Glencore and the results of the Bolivian Operations are included in the consolidated operational and financial results of the Company from that date.

### Q1 2023 vs Q4 2022

The Company processed 482,497 tonnes of material, which was in line with material processed the previous quarter. Silver equivalent ounces produced of 5,644,383 included 1,769,520 ounces of silver, 3,043 tonnes of lead, 22,463 tonnes of zinc and 415 tonnes of copper.

Overall, there was a slight decrease in silver and zinc production, primarily from lower grade material purchased by the San Lucas ore sourcing and trading business. All mines performed at or above Q4 2022 production levels. The decreased metal output realized from San Lucas contributed to the slight decrease in total silver equivalent ounces produced.



## **Cash Cost of Production per Tonne**

### **Q1 2023 vs Q1 2022**

Consolidated cash cost of production per tonne of mineralized material processed was \$85.84 in Q1 2023 and was \$74.74 for the same period last year. On March 18, 2022, the Company closed the acquisition of the Bolivian Assets from Glencore and the results of the operations of the Bolivian Assets are included in the consolidated operational and financial results of the Company from that date.

### **Q1 2023 vs Q4 2022**

Consolidated cash cost of production per tonne of mineralized material processed decreased to expected levels after non-recurring costs were incurred in Q4 2022 and Q3 2022 increased the unit costs. Overall, the Company is maintaining operating costs and production stability.

## **Cash Cost per Silver Equivalent Ounce Sold**

### **Q1 2023 vs Q1 2022**

Cash cost per silver equivalent ounce sold was \$17.30 in Q1 2023 and \$17.53 in Q1 2022. On March 18, 2022, the Company closed the acquisition of the Bolivian Assets from Glencore and the results of the operations of the Bolivian Assets are included in the consolidated operational and financial results of the Company from that date.

### **Q1 2023 vs Q4 2022**

Consolidated results for Q1 2023 show a 9% decrease in cash costs per silver equivalent ounce sold vs Q4 2022. This decrease is primarily a result of the stabilization of operating cash costs in Q1 2023, despite silver equivalent ounces sold decreasing by 8%.

## **All-In Sustaining Cash Cost ("AISC") per Silver Equivalent Ounce Sold**

### **Q1 2023 vs Q1 2022**

Consolidated AISC per silver equivalent ounce sold increased incrementally from \$20.07 in Q1 2022 to \$20.76 in Q1 2023. On March 18, 2022, the Company closed the acquisition of the Bolivian Assets from Glencore and the results of the operations of the Bolivian Assets are included in the consolidated operational and financial results of the Company from that date.

At Zimapan, the 9% increase in AISC per silver equivalent ounce sold increased mainly due to higher sustaining capital expenditures incurred during Q1 2023.

### **Q1 2023 vs Q4 2022**

Consolidated AISC per silver equivalent ounce sold decreased 4% quarter-on-quarter. Bolivian consolidated AISC per silver equivalent per ounce sold decreased 14% to \$18.81 vs Q4 2022, which was partially offset by the increase at Zimapan as stated above.

## Bolivar Mine <sup>(4)</sup>

Bolivar Production Table	2023 Q1	2022 Q4	March 18, 2022 to March 31, 2022 <sup>(1)</sup>	Change Q1 vs Q4	Change '23 vs. '22
Material Processed (tonnes milled)	74,353	73,441	9,612	1%	674%
Silver Equivalent Produced (ounces) <sup>(2)</sup>	1,249,153	1,245,560	147,941	-%	744%
Silver Equivalent Sold (payable ounces) <sup>(3)</sup>	771,783	1,035,569	112,283	(25%)	587%
<b>Production</b>					
Silver (ounces)	555,914	503,824	49,742	10%	1,018%
Lead (tonnes)	353	365	43	(3%)	721%
Zinc (tonnes)	4,313	4,622	615	(7%)	601%
<b>Average Grade</b>					
Silver (g/t)	250	235	191	6%	31%
Lead (%)	0.65	0.70	0.63	(7%)	3%
Zinc (%)	6.40	6.94	7.00	(8%)	(9%)
<b>Metal Recovery</b>					
Silver (%)	93	91	84	2%	10%
Lead (%)	73	71	72	2%	2%
Zinc (%)	91	91	91	0%	(1%)

<sup>(1)</sup> On March 18, 2022, the Company acquired the Bolivar, Porco, the Caballo Blanco Group, and San Lucas.

<sup>(2)</sup> Silver Equivalent Produced (ounces) in 2023 have been calculated, for all periods presented, using prices of \$21.86/oz, \$0.91/lb, \$1.52/lb and \$3.67/lb for silver, lead, and zinc, respectively applied to the metal production divided by the silver price.

<sup>(3)</sup> Silver Equivalent Sold (payable ounces) have been calculated using the Average Realized Price per Ounce of Silver Equivalent Sold applied to the payable metal content of the concentrates sold from the Bolivar, Porco, the Caballo Blanco Group, and San Lucas in 2022.

<sup>(4)</sup> Bolivar is presented at 100% whereas the Company records 45% of revenues and expenses in its consolidated financial statements.

The Bolivar Mine has been active for more than 200 years and currently produces a nominal 800 tonnes per day. The current mine complex consists of an underground mine, 1,100 t/d concentrator plant, tailings storage facility, maintenance workshop, shaft-winder, water treatment plants, supplies warehouse, main office, hospital, and camp.

Bolivar mines from two main areas, the Central zone which is a deeper extension of the original mineralized zone, and Rosario which is a separately accessed parallel zone with a dedicated portal. Full development of the Rosario zone in 2022 has allowed more flexible production options especially considering water handling and services issues in the Central zone which can affect development and production.

Currently the mine is producing about 22,500 tonnes per month mineralized material, and 660 meters per month combined primary and secondary development. At the same time, feed sourcing from the San Lucas ore sourcing business is providing production flexibility and allowing the plant to operate efficiently.

The Bolivar mill has been in continuous production since 1993. The mill receives feed from two sources; the Bolivar Mine which contributes about 80% and toll feed purchased through the San Lucas ore sourcing business which contributes the other 20%. Total plant throughput was about 27,200 tonnes per month in 2022. The mill processes the two types of feed separately which allows for an analysis and reporting of processing for each feed type. The mill utilizes different reagent strategies for the toll and company feed sources, primarily due to pyrrhotite which is found in the toll feed but generally not found in the company feed.

Since the acquisition of the Bolivian Assets, production performance has steadily improved and stabilized at Bolivar, with small variations in the mined grade impacting the metal production. The key focus for 2023 will be on increasing stoping selectivity in order to reduce dilution and send higher grade feed to the mill. Infrastructure upgrades designed to increase dewatering capacity are also a priority for 2023.

### Q1 2023 vs Q1 2022

The significant difference between Q1 2023 and Q1 2022 is a result of the acquisition of the Bolivian Assets from Glencore closing on March 18, 2022. The results of the operations of the Bolivian Assets are included in the consolidated operational and financial results of the Company from that date.

**Q1 2023 vs Q4 2022**

Quarter-on-quarter Bolivar processed relatively the same tonnes of material as a result of stable mining and processing rates achieved in 2022.

In Q1 2023 Bolivar produced 1,249,153 silver equivalent ounces consisting of 555,914 ounces of silver, 353 tonnes of lead and 4,313 tonnes of zinc. Silver ounces produced increased because of marginally higher average grades mined and slightly increased recoveries. Mining proportionally more tonnage from the Rosario, which has lower lead and zinc grades, led to a decrease in overall lead and zinc grades, while recoveries were in line with or slightly better than the previous quarter. Initiatives at Bolivar aimed at improving water handling in the deep Central zone will help stabilize the mine's performance.

During Q1 2023, the short month of February combined with the observance of a local community weeklong holiday, reduced production at Bolivar. There was minimal impact to total Q1 2023 Bolivar production, however processing of San Lucas ore was impacted.

## Porco Mine <sup>(4)</sup>

Porco Production Table	2023 Q1	2022 Q4	March 18, 2022 to March 31, 2022 <sup>(1)</sup>	Change Q1 vs Q4	Change '23 vs. '22
Material Processed (tonnes milled)	49,909	50,679	10,237	(2%)	388%
Silver Equivalent Produced (ounces) <sup>(2)</sup>	679,144	686,801	165,186	(1%)	311%
Silver Equivalent Sold (payable ounces) <sup>(3)</sup>	407,875	397,102	148,633	3%	174%
<b>Production</b>					
Silver (ounces)	162,015	165,834	35,476	(2%)	357%
Lead (tonnes)	217	225	51	(4%)	325%
Zinc (tonnes)	3,245	3,265	816	(1%)	298%
<b>Average Grade</b>					
Silver (g/t)	122	113	138	8%	(12%)
Lead (%)	0.58	0.56	0.66	4%	(12%)
Zinc (%)	6.89	6.80	8.40	1%	(18%)
<b>Metal Recovery</b>					
Silver (%)	83	90	78	(8%)	6%
Lead (%)	75	79	75	(5%)	0%
Zinc (%)	94	95	95	0%	(1%)

<sup>(1)</sup> On March 18, 2022, the Company acquired the Bolivar, Porco, the Caballo Blanco Group, and San Lucas.

<sup>(2)</sup> Silver Equivalent Produced (ounces) in 2022 have been calculated, for all periods presented, using prices \$21.86/oz, \$0.91/lb, \$1.52/lb and \$3.67/lb silver, lead, and zinc, respectively applied to the metal production divided by the silver price plus the respective concentrate produced by the Bolivar, Porco, the Caballo Blanco Group, and San Lucas multiplied by the respective silver content.

<sup>(3)</sup> Silver Equivalent Sold (payable ounces) have been calculated using the Average Realized Price per Ounce of Silver Equivalent Sold applied to the payable metal content of the concentrates sold from the Bolivar, Porco, the Caballo Blanco Group, and San Lucas in 2022.

<sup>(4)</sup> Porco is presented at 100% whereas the Company records 45% of revenues and expenses in its consolidated financial statements.

The Porco Mine has been active for nearly 500 years. The complex consists of an underground mine, concentrator plant, maintenance workshop, tailing storage facility, water treatment plant, supplies warehouse, main office, two hospitals and Yancaviri Camp.

The mine produces about 15,000 tonnes of mineralized material, and 700 meters of total development per month. The mine is comprised of two production areas. Hundumiento uses long hole mechanized mining methods to exploit the deeper extension of the primary vein complex, and the Central zone which is conventionally mined with more selective shrinkage stoping.

Similar to Bolivar, the process plant is also fed by the mine (approximately 55%), and toll feed from the San Lucas ore sourcing business (45%). The plant processed approximately 28,800 tonnes per month in 2022. Lower mine feed grades over the last two quarters have had some impact on metal recoveries.

Similar to Bolivar, the focus for 2023 at Porco is to send higher grade feed to the plant by more selective mining techniques to minimize dilution.

### Q1 2023 vs Q1 2022

The significant difference between Q1 2023 and Q1 2022 is a result of the acquisition of the Bolivian Assets from Glencore closing on March 18, 2022. The results of the operations of the Bolivian Assets are included in the consolidated operational and financial results of the Company from that date.

### Q1 2023 vs Q4 2022

Porco throughput held steady at 49,909 tonnes.

Metal produced was 679,144 silver equivalent ounces in Q1 2023, consisting of 162,015 ounces of silver, 217 tonnes of lead and 3,245 tonnes of zinc. Head grades were slightly higher, however lower plant recoveries due to issues with high pyrite ores decreased total metal production. Test work to improve recoveries of these ores is in progress.

## Caballo Blanco Group

Caballo Blanco Group Production Table	2023 Q1	2022 Q4	March 18, 2022 to March 31, 2022 <sup>(1)</sup>	Change Q1 vs Q4	Change '23 vs. '22
Material Processed (tonnes milled)	85,817	68,162	5,669	26%	1,414%
Silver Equivalent Produced (ounces) <sup>(2)</sup>	1,436,322	1,149,907	82,447	25%	1,642%
Silver Equivalent Sold (payable ounces) <sup>(3)</sup>	702,667	590,205	235,227	19%	199%
<b>Production</b>					
Silver (ounces)	475,026	412,955	26,099	15%	1,720%
Lead (tonnes)	1,043	778	70	34%	1,390%
Zinc (tonnes)	5,650	4,345	326	30%	1,633%
<b>Average Grade</b>					
Silver (g/t)	187	206	152	(9%)	23%
Lead (%)	1.50	1.48	1.54	1%	(3%)
Zinc (%)	7.01	6.92	6.05	1%	16%
<b>Metal Recovery</b>					
Silver (%)	92	91	94	1%	(2%)
Lead (%)	81	77	80	5%	1%
Zinc (%)	94	92	95	2%	(1%)

<sup>(1)</sup> On March 18, 2022, the Company acquired the Bolivar, Porco, the Caballo Blanco Group, and San Lucas.

<sup>(2)</sup> Silver Equivalent Produced (ounces) in 2022 have been calculated, for all periods presented, using prices of \$21.86/oz, \$0.91/lb, \$1.52/lb and \$3.67/lb for silver, lead, and zinc, respectively applied to the metal production divided by the silver price.

<sup>(3)</sup> Silver Equivalent Sold (payable ounces) have been calculated using the Average Realized Price per Ounce of Silver Equivalent Sold applied to the payable metal content of the concentrates sold from the Bolivar, Porco, the Caballo Blanco Group, and San Lucas in 2022.

As a unit, Caballo Blanco produces about 19,000 tonnes of mineralized material and 1,025 meters development per month. Approximately 60% of mine production is generated by conventional shrinkage and cut and fill methods. The remainder is produced by more modern trackless sublevel stoping. Run-of-mine mineralized material is hauled to the Don Diego Process Plant approximately 75km away in dump trucks.

The mined material is sourced from three separate mines, all quite different but mining the same structure. The Colquechaquita ("COC") mine produced 6,500 tonnes feed and 265 meters development per month by a mix of conventional and trackless mining. This mine is limited mainly by the small shaft from which it is accessed. An important capital project for 2023 is the connection of COC with the adjacent Tres Amigos mine ("TAM"). This connection would not only link COC to Tres Amigos, but also to surface with a trackless service and haulage way.

Tres Amigos mine utilizes trackless equipment for ramp and haulageway development, but all mineral production is by conventional shrinkage stoping in a multiple vein structure. TAM is the most productive of the mines and produces 9,900 tonnes of feed along with 450 meters of development monthly. The selectivity of the mining method also provides a higher head grade to the plant.

The Reserva mine uses long hole sublevel stoping to produce 2,650 tonnes and 300 meters development per month. Reserva produces from multiple levels of a single vein structure.

Consolidation is the opportunity at Caballo Blanco, and progress in 2022 was steady in the "Integration drift" between COC and TAM and associated ventilation raises. Completion of this project is expected in Q1 2024. Improvements in mining execution to reduce dilution at Reserva are in process as well as limited mechanization of deeper resources at COC.

The Don Diego Process Plant also processes feed from Caballo Blanco group of mines and San Lucas ore sourcing business. The total throughput for 2022 averaged approximately 29,650 tonnes per month, 85% coming from the Caballo Blanco mines and 15% from San Lucas. Grades from both sources are fairly similar at the Don Diego Plant with the San Lucas ore being higher in zinc whereas mine feed is slightly higher in lead and silver.

**Q1 2023 vs Q1 2022**

The significant difference between Q1 2023 and Q1 2022 is a result of the acquisition of the Bolivian Assets from Glencore closing on March 18, 2022. The results of the operations of the Bolivian Assets are included in the consolidated operational and financial results of the Company from that date.

**Q1 2023 vs Q4 2022**

Caballo Blanco milled 26% more material in Q1 2023 as the Tres Amigos and Colquechaquita mines continued their strong performance, which was partially offset by less output from the Reserva mine. Silver equivalent ounces produced during the quarter was 1,436,322 ounces which consisted of 475,026 ounces of silver, 1,043 tonnes of lead and 5,650 tonnes of zinc.

Silver average grade dropped vs Q4 2022 but remained within the expected level of variation. Lead and zinc grades also remained steady, and recoveries were in line with the previous quarter, however the increase in throughput resulted in increased silver ounces produced.

## San Lucas

San Lucas Production Table	2023 Q1	2022 Q4	March 18, 2022 to March 31, 2022 <sup>(1)</sup>	Change Q1 vs Q4	Change '23 vs. '22
Material Processed (tonnes milled)	71,448	75,381	10,640	(5%)	572%
Silver Equivalent Produced (ounces) <sup>(2)</sup>	1,195,164	1,675,707	232,937	(29%)	413%
Silver Equivalent Sold (payable ounces) <sup>(3)</sup>	1,557,683	1,935,444	486,759	(20%)	220%
<b>Production</b>					
Silver (ounces)	255,623	410,152	51,140	(38%)	400%
Lead (tonnes)	473	611	80	(23%)	491%
Zinc (tonnes)	5,848	7,893	1,139	(26%)	414%
<b>Average Grade</b>					
Silver (g/t)	125	194	165	(36%)	(24%)
Lead (%)	0.94	1.18	1.08	(20%)	(13%)
Zinc (%)	8.90	11.41	11.55	(22%)	(23%)
<b>Metal Recovery</b>					
Silver (%)	89	87	91	2%	(2%)
Lead (%)	70	69	70	2%	-%
Zinc (%)	92	92	93	0%	(1%)

<sup>(1)</sup> On March 18, 2022, the Company acquired the Bolivar, Porco, the Caballo Blanco Group, and San Lucas.

<sup>(2)</sup> Silver Equivalent Produced (ounces) in 2022 have been calculated, for all periods presented, using prices of \$21.86/oz, \$0.91/lb, \$1.52/lb and \$3.67/lb for silver, lead, and zinc, respectively applied to the metal production divided by the silver price plus the respective concentrate produced by the Bolivar, Porco, the Caballo Blanco Group, and San Lucas multiplied by the respective silver content.

<sup>(3)</sup> Silver Equivalent Sold (payable ounces) have been calculated using the Average Realized Price per Ounce of Silver Equivalent Sold applied to the payable metal content of the concentrates sold from the Bolivar, Porco, the Caballo Blanco Group, and San Lucas in 2022.

The San Lucas ore sourcing business utilizes the excess production capacity of each of the process plants in Bolivia to generate concentrate. Feed is sourced from independent organized mining groups with whom San Lucas has negotiated agreements outlining methodology for valuation and purchase as well as validating the source of the ore and methods used in extraction. Once the material is sampled and the purchase is finalized, it can be blended and processed.

Generally, the material from the San Lucas ore sourcing business is campaigned through the plant and kept separate from mine feed. From the three different plants, the approximate split is 50% at Porco, 30% at Don Diego and 20% at Bolivar. The feed volume and grade is variable and difficult to forecast, however the consistent and fair business structure offered and practiced by our San Lucas operations appeal to local miners and additional agreements are being negotiated to increase toll feed.

Expansion of toll milling capacity is a focus for this year.

### Q1 2023 vs Q1 2022

The significant difference between Q1 2023 and Q1 2022 is a result of the acquisition of the Bolivian Assets from Glencore closing on March 18, 2022. The results of the operations of the Bolivian Assets are included in the consolidated operational and financial results of the Company from that date.

### Q1 2023 vs Q4 2022

San Lucas milled fewer tonnes quarter-on-quarter. Since San Lucas shares plant production capacity with the Bolivian operations, the combined effects of an increase in mine production and shutdown at the Bolivar Plant curtailed production from San Lucas even though total throughput at the Bolivian Plants increased.

Silver equivalent ounces produced in Q1 2023 was 1,195,164, consisting of 255,623 ounces of silver, 473 tonnes of lead and 5,848 tonnes of zinc. Since San Lucas ore is purchased, grade variability is expected to occur. Q1 2023 experienced a decrease in overall grades, which was partially offset by slight increases in silver and lead recoveries.

## Zimapan Mine

Zimapan Production Table	2023 Q1	2022 Q4	2022 Q1	Change Q1 vs Q4	Change '23 vs. '22
Material Processed (tonnes milled)	200,970	214,963	191,413	(7%)	5%
Silver Equivalent Produced (ounces) <sup>(2)</sup>	1,084,600	986,153	985,209	10%	10%
Silver Equivalent Sold (payable ounces) <sup>(3)</sup>	940,887	799,853	881,836	18%	7%
<b>Production</b>					
Silver (ounces)	320,942	301,172	307,371	7%	5%
Lead (tonnes)	957	921	1,099	4%	(13%)
Zinc (tonnes)	3,407	2,986	3,263	14%	4%
Copper (tonnes)	415	386	208	7%	99%
<b>Average Grade</b>					
Silver (g/t)	70	71	69	0%	1%
Lead (%)	0.63	0.63	0.72	(1%)	(13%)
Zinc (%)	2.20	2.19	2.31	0%	(5%)
Copper (%)	0.38	0.40	0.29	(5%)	31%
<b>Metal Recovery</b>					
Silver (%)	71	62	72	15%	(1%)
Lead (%)	76	68	80	12%	(5%)
Zinc (%)	77	63	74	22%	4%
Copper (%)	54	45	38	20%	42%
Cash Cost of Production per Tonne (\$/t) <sup>(4)</sup>	53.65	46.28	48.19	16%	11%
Cash Cost per Silver Equivalent Ounce Sold (\$/oz) <sup>(4)</sup>	19.41	16.36	17.35	19%	12%
All-in Sustaining Cash Cost per Silver Equivalent Ounce Sold (\$/oz) <sup>(4)</sup>	22.45	18.96	18.94	18%	19%

<sup>(1)</sup> Zimapan was acquired in April 2021. Prior to acquisition, the Company conducted operations at Zimapan under a mining lease agreement with Minera Cedros.

<sup>(2)</sup> Silver Equivalent Produced (ounces) have been calculated, for all periods presented, using prices of \$21.86/oz, \$0.91/lb, \$1.52/lb and \$3.67/lb for silver, lead, zinc and copper respectively applied to the metal production divided by the silver price plus the respective concentrate produced by Zimapan multiplied by the respective silver content.

<sup>(3)</sup> Silver Equivalent Sold (payable ounces) have been calculated using the Average Realized Price per Ounce of Silver Equivalent Sold applied to the payable metal content of the concentrates sold from Zimapan in 2022 and 2021.

<sup>(4)</sup> The Company reports non-GAAP measures, which include Cash Cost of Production per Tonne, Cash Cost per Silver Equivalent Ounce Sold and All-in Sustaining Cash Cost per Silver Equivalent Ounce Sold. These measures are widely used in the mining industry as a benchmark for performance, but do not have a standardized meaning and may differ from methods used by other companies with similar descriptions. See "Non-GAAP Measures" section below for definitions.

The Zimapan operation sources feed from the Carrizal and El Monte mines, which are connected by a 7.4 kilometre underground access and haulage tunnel which terminates at the San Francisco process plant. Mining methods used include long hole and cut and fill. The plant processes about 75,000 tonnes per month and produces three concentrates using differential flotation. Tailings Storage Facility and other support facilities are located adjacent and downstream of the plant location.

Steadily increasing mine and plant production has assisted in reducing unit costs and offsetting the impact of metal and supply price volatility. However steadily declining metallurgical recoveries have been the focus. Mining new orebodies more intensively at Mina Monte presented metallurgical challenges, which are currently being addressed with an ongoing third-party metallurgical test program. Several specific deposits have been identified and characterized metallurgically, prompting adjustments to the mine plan and blending strategy, thus helping to increase recoveries.

### Q1 2023 vs Q1 2022

Silver equivalent ounce production increased to 1,084,600 which is 10% higher than the same period in 2022. Although silver head grades remained steady, and lead and zinc decreased slightly, the combination of higher copper grades and overall higher throughput allowed higher total silver equivalent ounce production. The higher-grade copper feeds and metallurgical recoveries have been a real benefit to ounces produced.



### **Q1 2023 vs Q4 2022**

Material processed decreased 7% quarter-over-quarter as a result of unscheduled downtime at the plant and the resulting crusher changeout. Silver equivalent ounces produced during the quarter was 1,084,600 ounces consisting of 320,939 ounces silver, 957 tonnes of lead, 3,407 tonnes of zinc and 415 tonnes of copper. Head grades were stable and the decrease in throughput was offset by the increased recoveries, resulting in an increase in silver equivalent ounce production.

Mine development continues to focus on opening higher grade stoping areas in Carrizal mine and maintaining low-cost production at the El Monte mine. A metallurgical testing program is underway and interim results are being applied to plant processes to maximize metal recoveries and concentrate quality.

### **Other properties**

Soracaya is an approximately 8-hectare exploration asset located approximately 200 km south south-west of Potosi and 4.4 km from the San Vicente mine (owned by Pan American Silver). Verification of the resource to NI 43-101 standards is currently in progress.

### **Qualified Person and technical disclosures**

All scientific and technical disclosure contained in this MD&A was reviewed and approved by Wayne Corso, Chief Operating Officer of the Company, who is a Qualified Person, as defined by National Instrument 43-101 – Standards of Disclosure for Mineral Projects (“NI 43-101”).

Production at the Zimapan Mine is not supported by a feasibility study on mineral reserves demonstrating economic or technical viability or any other independent economic study under NI 43-101. Accordingly, there is increased uncertainty and higher economic and technical risks of failure associated with production operations at the Zimapan Mine. Production and economic variables may vary considerably due to the absence of a complete and detailed site analysis according to and in accordance with NI 43- 101. Project failure may adversely impact the Company’s future profitability.

Production with respect to the operations in Bolivia is not supported by a feasibility study on mineral reserves demonstrating economic or technical viability or any other independent economic study under NI 43-101. Accordingly, there is increased uncertainty and higher economic and technical risks of failure associated with production operations in Bolivia. Production and economic variables may vary considerably due to the absence of a complete and detailed site analysis according to and in accordance with NI 43-101. Project failures may adversely impact the Company’s future profitability.

## Overview of Financial Results

### For the quarters ended March 31, 2023 and 2022

	2023 Q1	2022 Q1	Change '23 vs '22
<b>Revenues</b>	65,378	32,381	102%
<b>Mine operating costs</b>			
Cost of sales	45,714	22,426	104%
Depletion, depreciation and amortization	4,984	1,939	157%
<b>Gross profit</b>	<b>14,680</b>	<b>8,016</b>	<b>83%</b>
General and administrative expenses	(6,738)	(2,036)	231%
Share-based payments	(106)	(439)	(76%)
<b>Operating profit</b>	<b>7,836</b>	<b>5,541</b>	<b>41%</b>
Finance (expense) income	(2,774)	2,298	(221%)
(Loss) gain on foreign exchange	(889)	753	(218%)
Transaction costs for the Sinchi Wayra and Illapa Business acquisition	-	(2,263)	(100%)
Fair value loss on marketable securities	(1,238)	369	(436%)
<b>Profit (loss) before tax</b>	<b>2,935</b>	<b>6,698</b>	<b>(56%)</b>
Income tax benefit (expense)	(3,884)	(5,936)	(35%)
<b>Net loss for the period</b>	<b>(949)</b>	<b>762</b>	<b>(225%)</b>
<b>Other comprehensive income</b>			
Currency translation differences	(1,435)	460	(412%)
<b>Comprehensive loss for the year</b>	<b>(2,384)</b>	<b>1,222</b>	<b>(295%)</b>
<b>Net loss per share:</b>			
Basic and diluted	(0.00)	0.00	(100%)
<b>Weighted average number of common shares:</b>			
Basic	346,812,760	330,677,267	
Diluted	346,812,760	330,667,267	

**Revenues** for the quarter ended March 31, 2023, were \$65,378, an increase of \$32,997 compared with Q1 2022. The increase was attributable to the acquisition of the Bolivian Assets on March 18, 2022, which was partially offset by a decrease of \$995 in revenues from Zimapan.

**Cost of sales** for the quarter ended March 31, 2023, was \$45,714, an increase of \$23,288 compared with Q1 2022. The increase was attributable to the acquisition of the Bolivian Assets on March 18, 2022, as well as cost of sales for Zimapan that increased by \$2,576.

**Depletion, depreciation and amortization** for the quarter ended March 31, 2023, was \$4,984, an increase of \$3,045 compared with Q1 2022, which was mainly attributable to the acquisition of the Bolivian Assets.

**Gross profit** for the quarter ended March 31, 2023, was \$14,680, an increase of \$6,664 compared with Q1 2022, which was mainly due to the inclusion of the full quarter's results of the Bolivian Assets in Q1 2023 compared to 13 days in Q1 2022.

**General and administrative expenses** for the quarter ended March 31, 2023, was \$6,738, an increase of \$4,702 compared to Q1 2022, which was due to the acquisition of the Bolivian Assets.

**Finance costs** for the quarter ended March 31, 2023, was \$2,774, an increase of \$5,072 compared to Q1 2022. The increase was primarily driven by accretion of consideration payable of \$1,852 related to the Sinchi Wayra and Illapa acquisition, as well various opening adjustments required in Q1 2022 for the Bolivian Assets balances including the joint operation accounting for Illapa.

**(Loss)/ gain on foreign exchange** for the quarter ended March 31, 2023, was a loss of \$889 compared to a gain of \$753 in Q1 2022.

**Transaction costs for Sinchi Wayra and Illapa Business acquisition** for the quarter ended March 31, 2023, was \$nil compared to \$2,263 in Q1 2022.

**Unrealized gain/ loss on marketable securities** for the quarter ended March 31, 2023, was a loss of \$1,238 compared to a gain of \$369 in Q1 2022.

## Summary of Quarterly Results

The following table presents selected financial information for each of the most recent eight quarters:

	2023		2022		2021			
	Q1	Q4	Q3	Q2	Q1	Q4	Q3	Q2
Revenues	65,378	64,309	53,516	128,388	32,381	13,821	14,601	13,744
Mine operating costs	50,698	58,070	72,854	100,431	24,365	13,685	11,424	10,342
Gross profit (loss)	14,680	6,239	(19,338)	27,957	8,016	136	3,177	3,402
Operating expenses	(6,738)	(917)	(10,889)	(8,527)	(2,475)	(6,898)	(2,754)	(3,623)
Net income (loss)	(949)	(8,069)	(18,788)	3,834	762	(10,450)	(3,849)	(4,069)
Net income (loss) per share <sup>(1)</sup>	(0.00)	(0.02)	(0.06)	0.01	0.00	(0.03)	(0.01)	(0.01)

<sup>(1)</sup> The basic and fully diluted calculations result in the same value due to the anti-dilutive effect of outstanding stock options and warrants for all quarters.

The Company acquired the Sinchi Wayra and Illapa business on March 18, 2022. This acquisition resulted in silver equivalent production in each of Q2, Q3 and Q4 2022 being higher than for the year ended December 31, 2021. Revenue was higher in Q2 2022 mainly due to shipping terms in offtake agreements being amended to Delivered at Place Unloaded (“DPU”) basis from Free on Board (“FOB”) basis for zinc concentrate sales during the period.

## Liquidity, Capital Resources and Contractual Obligations

### Liquidity

As at March 31, 2023, the Company had cash and cash equivalents of \$11,988. The Company’s cash and cash equivalents are not exposed to liquidity risk and there is no restriction on the ability of the Company to use these funds to meet its obligations.

For the three months ended March 31, 2023, the Company incurred a net loss of \$949 and as at March 31, 2023, the Company has a working capital deficiency of \$14,319 (December 31, 2022 – working capital \$5,362). Included within this working capital deficiency is net liabilities of \$16,133 of IMSC that are held for sale. The sale of IMSC is expected to be completed by the end of the third quarter of 2023.

The Company has non-current loans payable of \$3,165 (December 31, 2022 - \$4,258), and consideration payable to Glencore of \$127,661 (December 31, 2022 - \$148,095). In addition, the Company has an accumulated deficit of \$161,152 (December 31, 2021 - \$160,203) and a shareholders’ deficiency of \$14,162 (December 31, 2022 –\$13,035).

These factors indicate the existence of a material uncertainty that may cast significant doubt upon the Company’s ability to continue as a going concern. As a result, the Company may be unable to realize its assets and discharge its liabilities in the normal course of business. The Company’s ability to continue as a going concern is dependent upon its ability to generate positive cash flows from operations, and/or raise adequate funding through equity or debt financing to discharge its liabilities as they come due. Although the Company has been successful in the past in obtaining financing, there is no assurance that it will be able to obtain adequate financing in the future or that such financing will be on terms acceptable to the Company.

	Three months ended March 31,	
	2023	2022
<b>Cash flow</b>		
Cash generated by (used in) operating activities	11,508	(165)
Cash (used by) provided by investing activities	(3,034)	9,420
Cash (used by) provided by financing activities	(1,095)	(1,476)
<b>Increase in cash and cash equivalents</b>	<b>7,379</b>	<b>7,779</b>
Effect of exchange rate on cash and cash equivalents held in foreign currencies	-	6
Cash and cash equivalents, beginning of the year	4,609	938
<b>Cash and cash equivalents, end of year</b>	<b>11,988</b>	<b>8,723</b>

The Company's cash flows from operating, investing and financing activities during the three months ended March 31, 2023 are summarized as follows:

**Cash generated by operating activities** of \$11,508, primarily due to :

- \$10,921 in cash flows from operating activities before movements in working capital items;
- \$587 net decrease in non-cash working capital items during the period.

**Cash used by investing activities** of \$3,034, primarily related to :

- \$1,599 spent on mine development expenditures;
- \$3,808 spent on the purchase of property, plant and equipment;
- \$2,332 proceeds on the disposition of property, plant and equipment; and
- \$41 proceeds from the sale of marketable securities.

**Cash used by financing activities** of \$1,095, primarily consists of:

- \$1,151 of proceeds from the exercise of warrants and options;
- \$2,246 net repayment on loans payable and lease liability payments.

## Capital Resources

The Company's objective when managing capital is to maintain financial flexibility to continue as a going concern while optimizing growth and maximizing returns of investments from shareholders.

The Company monitors its capital structure and based on changes in operations and economic conditions, may from time to time adjust the structure by repurchasing shares, issuing new shares, issuing new debt or retiring existing debt. The Company prepares an annual budget and quarterly forecasts to facilitate the management of its capital requirements. The annual budget is approved by the Company's Board of Directors.

The Company is not subject to any externally imposed capital requirements with the exception of complying with covenants for the Trafigura Loan Facility. As at March 31, 2023 and December 31, 2022, the Company was fully in compliance with these covenants.

## Off-balance Sheet Arrangements

The Company has not entered into any material off-balance sheet arrangement such as guarantee contracts, contingent interests in assets transferred to unconsolidated entities or derivative financial obligations.

### Transactions with Related Parties

During the three months ended March 31, 2023 and 2022, the Company incurred the following charges by directors and officers of the Company and by companies controlled by directors and officers of the Company:

	Three months ended	
	March 31, 2023	March 31, 2022
Management and consulting fees	1,005	131
Share-based compensation	122	329
	<b>1,127</b>	<b>460</b>

Of the \$1,005 in management and consulting fees incurred with related parties during the three months ended March 31, 2022, \$24 (2021 - \$26), was related to directors' fees and \$981 (2021 - \$105), was related to management fees.

As at March 31, 2023, directors and officers or their related companies were owed \$43 (December 31, 2022 - \$43) in respect of the services rendered. These are non-interest bearing with standard payment terms.

A total of \$38 of leases payable remains outstanding as at March 31, 2023 (December 31, 2022 - \$38) and are owed to a company owned by the Executive Chairman of the Company.

Key management includes directors of the Company, the Chief Executive Officer and the Executive Chairman. Other than the amounts disclosed above, there was no other compensation paid or payable to key management for employee services for the reported periods.

### Subsequent Events

None.

### Critical accounting estimates and judgments

Refer to Note 4 of the 2022 annual audited consolidated financial statements for a detailed discussion.

### Accounting Policies including changes in accounting policies and initial adoption

Refer to Note 3 of the 2022 annual audited consolidated financial statements for a detailed discussion.

## Financial instruments and other instruments

March 31, 2023	Amortized cost	FVTPL	Total
	\$	\$	\$
<b>Financial assets</b>			
Cash and cash equivalents	11,988	-	11,988
Marketable securities	-	1,624	1,624
Trade and other receivables	114,113	15,570	129,683
	<b>126,101</b>	<b>17,194</b>	<b>143,295</b>
<b>Financial liabilities</b>			
Trade payables and accrued liabilities	72,013	-	72,013
Consideration payable	138,943	18,622	157,565
Loans payable	21,116	-	21,116
Other liabilities	15,879	-	15,879
	<b>247,951</b>	<b>18,622</b>	<b>266,573</b>
<b>December 31, 2022</b>			
<b>Financial assets</b>			
Cash and cash equivalents	4,609	-	4,609
Marketable securities	-	2,769	2,769
Trade and other receivables	113,870	16,916	130,786
	<b>118,479</b>	<b>19,685</b>	<b>138,164</b>
<b>Financial liabilities</b>			
Trade payables and accrued liabilities	69,441	-	69,441
Consideration payable	137,387	18,326	155,713
Loans payable	22,215	-	22,215
Other liabilities	17,304	-	17,304
	<b>246,347</b>	<b>18,326</b>	<b>264,673</b>

The categories of the fair value hierarchy that reflect the inputs to valuation techniques used to measure fair value are as follows:

**Level 1:** Quoted prices in active markets for identical assets or liabilities;

**Level 2:** Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and

**Level 3:** Inputs for the asset or liability based on unobservable market data.

As at March 31, 2023, marketable securities are measured at fair value using Level 1 inputs. The fair value of marketable securities is measured based on the quoted market price of the related common shares at each reporting date, and changes in fair value are recognized in profit or loss.

Trade receivables are measured at fair value using Level 2 inputs. The fair value of trade receivables is measured based on inputs other than quoted prices for the underlying commodity prices (silver, lead, zinc, copper) to which the receivable relates as the trade receivables are provisionally priced at the time of sale.

The carrying values of cash and cash equivalents, other receivables, and trade payables and accrued liabilities approximate their fair values because of their short-term nature.

The fair value of the loans payable for disclosure purposes is determined using discounted cash flows based on the expected amounts and timing of future cash flows discounted using a market rate of interest adjusted for appropriate credit risk.

The levels in the fair value hierarchy into which the Company's financial assets and liabilities that are measured and recognized on the consolidated statements of financial position at fair value on a recurring basis were categorized as follows:

	March 31, 2023			December 31, 2022		
	Level 1	Level 2	Level 3	Level 1	Level 2	Level 3
	\$	\$	\$	\$	\$	\$
<b>Assets</b>						
Marketable securities	1,624	-	-	2,769	-	-
Trade and other receivables	15,570	-	-	16,916	-	-
	17,194	-	-	19,685	-	-
<b>Liabilities</b>						
Consideration payable	-	-	18,622	-	-	18,326
	-	-	18,622	-	-	18,326

The majority of the Company's trade receivables arose from provisional concentrate sales and are valued using quoted market prices based on the forward London Metal Exchange for silver, zinc and lead and the London Bullion Market Association P.M. fix for silver.

The methodology and assessment of inputs for determining the fair value of financial assets and liabilities as well as the levels of hierarchy for the Company's financial assets and liabilities measured at fair value remains unchanged from that at December 31, 2022.

The Company has exposure to risks of varying degrees of significance which could affect its ability to achieve its strategic objectives for growth and shareholder returns. The Company's Board of Directors has overall responsibility for the establishment and oversight of the Company's risk management framework and reviews the Company's policies on an ongoing basis.

#### **Credit risk**

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations and arises principally from the Company's trade receivables.

The Company has concentrate contracts to sell the zinc and lead concentrates produced by all of the Company's mines. Concentrate contracts are a common business practice in the mining industry. The terms of the concentrate contracts may require the Company to deliver concentrate that has a value greater than the payment received at the time of delivery, thereby introducing the Company to credit risk of the buyers of concentrates. Should any of these counterparties not honour purchase arrangements, or should any of them become insolvent, the Company may incur losses for products already shipped and be forced to sell its concentrates on the spot market or it may not have a market for its concentrates and therefore its future operating results may be materially adversely impacted. At March 31, 2023, the Company had receivable balances associated with buyers of its concentrates of \$15,570 (December 31, 2022 - \$16,916). The vast majority of the Company's concentrate is sold to well-known concentrate buyers.

The following financial assets represent the maximum credit risk to the Company:

	March 31, 2023	December 31, 2022
	\$	\$
Cash and cash equivalents	11,988	4,609
Trade and other receivables	129,683	130,786
Supplier advances	5,592	5,803

Management constantly monitors and assesses the credit risk resulting from its concentrate sales, trading counterparties and customers. With the exception to the above, the Company believes it is not exposed to significant credit risk.

### **Liquidity risk**

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they come due (see Note 1). The Company manages its liquidity risk by continuously monitoring forecasted and actual cash flows. The Company has in place a rigorous planning and budgeting process to help determine the funds required to support the Company's normal operating requirements on an ongoing basis and its expansion plans. The Company strives to maintain sufficient liquidity to meet its short-term business requirements, taking into account its anticipated cash flows from operations, its holdings of cash and short-term investments, and its committed loan facilities.

In the normal course of business, the Company enters into contracts that give rise to commitments for future minimum payments. The following tables summarize the remaining contractual maturities of the Company's financial liabilities and operating and capital commitments on an undiscounted basis:

	<b>&lt;1 year</b>	<b>1 – 2 years</b>	<b>2 – 5 years</b>	<b>&gt;5 years</b>	<b>Total</b>
	\$	\$	\$	\$	\$
Trade payables and accrued liabilities	68,595	3,418	-	-	72,013
Consideration payable	29,904	40,602	124,474	4,611	199,591
Loans payable	17,432	4,714	-	-	22,146
Operating lease payments	252	194	35	-	481
	<b>116,183</b>	<b>48,928</b>	<b>124,509</b>	<b>4,611</b>	<b>294,231</b>

### **Currency risk**

The Company reports its financial statements in USD; however, the Company operates in jurisdictions that utilize other currencies. As a consequence, the financial results of the Company's operations as reported in USD are subject to changes in the value of the USD relative to local currencies. Since the Company's sales are denominated in USD and a portion of the Company's operating costs and capital spending are in local currencies, the Company is negatively impacted by strengthening local currencies relative to the USD and positively impacted by the inverse.

The sensitivity of the Company's net loss to changes in the exchange rate between the US dollar and the Bolivian boliviano, the Mexican peso and the Canadian dollar, respectively, would be as follows: a 1% change in the US dollar exchange rate relative to the Bolivian boliviano would change the Company's net profit by approximately \$169, a 1% change in the US dollar exchange rate relative to the Mexican peso would change the Company's net loss by approximately \$91, and a 1% change in the US dollar exchange rate relative to the Canadian dollar would change the Company's net loss by approximately \$83.



The Company's financial assets and liabilities as at March 31, 2023 are denominated in Canadian dollars, US dollars, Bolivian bolivianos and Mexican pesos and translated to US dollars as follows:

	CAD	BOB	USD	MXN	Total
	\$	\$	\$	\$	\$
<b>Financial assets</b>					
Cash and cash equivalents	71	4,356	7,488	73	<b>11,988</b>
Marketable securities	1,624	-	-	-	<b>1,624</b>
Trade and other receivables	56	113,521	15,570	536	<b>129,683</b>
	<b>1,751</b>	<b>117,877</b>	<b>23,058</b>	<b>609</b>	<b>143,295</b>
<b>Financial liabilities</b>					
Trade payables and accrued liabilities	37	71,593	-	383	<b>72,013</b>
Consideration payable	-	-	157,565	-	<b>157,565</b>
Loans payable		13,591	7,525	-	<b>21,116</b>
	<b>37</b>	<b>85,184</b>	<b>165,090</b>	<b>383</b>	<b>250,694</b>
<b>Net financial assets (liabilities)</b>	<b>1,714</b>	<b>32,693</b>	<b>(142,032)</b>	<b>226</b>	<b>(107,399)</b>

#### **Interest rate risk**

Interest rate risk is the risk that the fair values and future cash flows of the Company will fluctuate because of changes in market interest rates. The Company monitors its exposure to interest rates and has not entered into any derivative contracts to manage this risk. As at March 31, 2023, the Company's exposure to interest rate risk on interest bearing liabilities is limited to its consideration payable, debt facilities and lease liabilities. Based on the Company's interest rate exposure at March 31, 2023, a change of 1% increase or decrease of market interest rate would impact the Company's profit or loss by approximately \$216.

#### **Price risk**

Metal price risk is the risk that changes in metal prices will affect the Company's income or the value of its related financial instruments. The Company derives its revenue from the sale of silver, zinc, lead and copper. The Company's sales are directly dependent on metal prices that have shown significant volatility and are beyond the Company's control. Consistent with the Company's mission to provide equity investors with exposure to changes in precious metal prices, the Company's current policy is to not hedge the price of precious metal.

## **Outstanding Share Data**

As at the date of this report, the Company has 350,991,138 common shares issued and outstanding, 23,714,400 common shares issuable under stock options and 103,750,218 common shares issuable under share purchase warrants.

## **Internal controls over financial reporting and disclosure controls and procedures**

The Company has disclosure controls and procedures in place to provide reasonable assurance that any information required to be disclosed by the Company under securities legislation is recorded, processed, summarized and reported within the applicable time periods and that required information is gathered and communicated to the Company's management so that decisions can be made about the timely disclosure of that information.

The Company's management is responsible for establishing and maintaining adequate internal controls over financial reporting. Any system of internal controls over financial reporting, no matter how well designed, has inherent limitations. Therefore, even those systems determined to be effective can provide only reasonable assurance with respect to financial statement preparation and presentation.

The Company's management, including the Chief Executive Officer and the Chief Financial Officer, believe that any disclosure controls and procedures or internal controls over financial reporting, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, the Company's management cannot provide absolute assurance that all control issues and instances of fraud, if any, within the Company have been prevented or detected. These inherent limitations include the realities that judgements in decision-making can be faulty, and that breakdowns can occur because of a simple error or mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people, or by unauthorized override of the control. The design of any control system is also based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions. Accordingly, because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected.

## **Non-GAAP Measures**

The Company has included certain non-GAAP performance measures throughout this MD&A, including Cash Cost per Silver Equivalent Ounce Sold, Cash Cost of Production per Tonne, All-in Sustaining Cash Cost ("AISC") per Silver Equivalent Ounce Sold, Average Realized Price per Ounce of Silver Equivalent Sold, and Adjusted EBITDA each as defined in this section.

These performance measures are employed by the Company to measure its operating and financial performance internally, to assist in business decision-making, and provide key performance information to senior management. The Company believes that, in addition to conventional measures prepared in accordance with IFRS, certain investors and other stakeholders also use these non-GAAP measures as information to evaluate the Company's operating and financial performance. As there are no standardized methods of calculating these non-GAAP measures, the Company's methods may differ from those used by others and, accordingly, the Company's use of these measures may not be directly comparable to similarly titled measures used by others. Accordingly, these non-GAAP measures are intended to provide additional information and should not be considered in isolation or as a substitute for measures of performance prepared in accordance with IFRS.

### **Cash Cost per Silver Equivalent Ounce Sold, All-in Sustaining Cash Cost ("AISC") per Silver Equivalent Ounce Sold, and Cash Cost of Production per Tonne**

The non-GAAP measures of cash cost per silver equivalent ounce sold and cash cost of production per tonne are used by the Company to manage and evaluate operating performance at respective mining operations and are widely reported in the silver mining industry as benchmarks for performance, but do not have a standardized meaning. Cash costs are calculated based on the cash operating costs at the respective mining operations and, in the case of cash cost per silver equivalent ounce sold, also include the third party concentrate treatment, smelting and refining cost.

Management of the Company believes that the Company's ability to control the cash cost per silver equivalent ounce produced and cash cost of production per tonne are two of its key performance drivers impacting both the Company's financial condition and results of operations. Having a low cash cost of production per tonne, when taken in connection with effective management of mining dilution, will improve the cash cost per silver equivalent ounce produced. Having a low-cost base per silver equivalent ounce of production allows the Company to continue operating during times of declining commodity prices and provides more flexibility in responding to changing market conditions. In addition, low-cost operations offer a better opportunity to generate positive cash-flows, which improves the Company's financial condition.

The Company believes these measures provide investors and analysts with useful information about the Company's underlying cash costs of operations and are relevant metrics used to understand the Company's operating profitability and ability to generate cash-flow.

To facilitate a better understanding of these measures as calculated by the Company, the following table provides a detailed reconciliation between the cash cost of production per tonne, cash cost per silver equivalent ounce sold, and the Company's operating expenses as reported in the Company's consolidated statements of income and comprehensive income contained in the respective financial statements for the referenced periods.

AISC is a non-IFRS measure and was calculated based on guidance provided by the World Gold Council ("WGC") in September 2013. WGC is not a regulatory industry organization and does not have the authority to develop accounting standards for disclosure requirements. Other mining companies may calculate AISC differently as a result of differences in underlying accounting principles and policies applied, as well as differences in definitions of sustaining versus development capital expenditures.

AISC is a more comprehensive measure than cash cost per ounce for the Company's operating performance by providing greater visibility, comparability and representation of the total costs associated with producing silver from its mining operations.

The Company defines sustaining capital expenditures as, "costs incurred to sustain and maintain existing assets at current productive capacity and constant planned levels of productive output without resulting in an increase in the life of assets, future earnings, or improvements in recovery or grade. Sustaining capital includes costs required to improve/enhance assets to minimum standards for reliability, environmental or safety requirements." Sustaining capital expenditures excluded all expenditures at the Zacatecas Properties as well as certain expenditures at the Rosario Project, which were deemed expansionary in nature.

Consolidated AISC includes total production cash costs incurred at the Company's mining operations, which forms the basis of the Company's total cash costs. Additionally, the Company includes sustaining capital expenditures, corporate general and administrative expense, sustaining share-based payments (if any), and reclamation cost accretion. AISC for Bolivia Consolidated and Zimapan do not include certain corporate and non-cash items such as corporate general and administrative expense and sustaining share-based payments.

The Company believes that this measure represents the total sustainable costs of producing silver from current operations and provides the Company and other stakeholders of the Company with additional information of the Company's operational performance and ability to generate cash flows. As the measure seeks to reflect the full cost of silver production from current operations, new project capital and expansionary capital at current operations are not included. Certain other cash expenditures, including tax payments, dividends and financing costs are also not included.

The following tables provide a detailed reconciliation of these measures to our operating expenses, as reported in our condensed interim consolidated financial statements.

	Three Months Ended March 31, 2023			
	Bolivia		Corporate/	
	Consolidated <sup>(1)</sup>	Zimapan	other	Consolidated
Cost of sales	43,275	12,340	64	55,679
Transportation and other selling cost	(7,533)	(837)	-	(8,370)
Royalty	(4,131)	-	-	(4,131)
Inventory change	(1,041)	(721)	-	(1,762)
<b>Cash Cost of Production (A)</b>	<b>30,570</b>	<b>10,782</b>	<b>64</b>	<b>41,416</b>
Cost of sales	43,275	12,340	64	55,679
Concentrate treatment, smelting and refining cost	14,202	5,919	-	20,121
<b>Cash Cost of Silver Equivalent Sold (B)</b>	<b>57,477</b>	<b>18,259</b>	<b>64</b>	<b>75,800</b>
Sustaining capital expenditures	5,775	1,484	-	7,259
General and administrative expenses	1,156	1,222	5,110	7,488
Accretion of decommissioning and restoration provision	297	154	-	451
<b>All-in Sustaining Cash Cost (C)</b>	<b>64,705</b>	<b>21,119</b>	<b>5,174</b>	<b>90,998</b>
Material processed (tonnes milled) (D)	281,527	200,970	-	482,497
Silver Equivalent Sold (payable ounces) (E)	3,440,008	940,887	-	4,380,895
<b>Cash Cost per Silver Equivalent Ounce Sold (B/E)</b>	<b>16.71</b>	<b>19.41</b>	<b>-</b>	<b>17.30</b>
<b>All-in Sustaining Cash Cost per Silver Equivalent Ounce Sold (C/E)</b>	<b>18.81</b>	<b>22.45</b>	<b>-</b>	<b>20.76</b>
<b>Cash Cost of Production per tonne (A/D)</b>	<b>108.59</b>	<b>53.65</b>	<b>-</b>	<b>85.84</b>

<sup>(1)</sup> On March 18, 2022, the Company acquired Bolivar, Porco, the Caballo Blanco Group, and San Lucas, which are presented here as Bolivia Consolidated. Information for Bolivar and Porco is presented at 100% and financial information will not tie to the consolidated financial statements as the Company records 45% of Bolivar and Porco.

	Three Months Ended March 31, 2022			
	Bolivia		Corporate/	
	Consolidated <sup>(1)</sup>	Zimapan	other	Consolidated
Cost of sales	12,761	9,764	1,519	24,044
Transportation and other selling cost	(891)	(426)	-	(1,317)
Royalty	97	-	-	97
Inventory change	(5,701)	(114)	-	(5,815)
<b>Cash Cost of Production (A)</b>	<b>6,266</b>	<b>9,224</b>	<b>1,519</b>	<b>17,009</b>
Cost of sales	12,761	9,764	1,519	24,044
Concentrate treatment, smelting and refining cost	3,112	5,537	-	8,697
<b>Cash Cost of Silver Equivalent Sold (B)</b>	<b>15,873</b>	<b>15,301</b>	<b>1,519</b>	<b>32,693</b>
Sustaining capital expenditures	873	747	-	1,620
General and administrative expenses	282	476	2,133	2,891
Accretion of decommissioning and restoration provision	64	179	-	243
<b>All-in Sustaining Cash Cost (C)</b>	<b>17,092</b>	<b>16,703</b>	<b>3,652</b>	<b>37,448</b>
Material processed (tonnes milled) (D)	36,157	191,413	-	227,571
Silver Equivalent Sold (payable ounces) (E)	982,902	881,836	-	1,864,738
<b>Cash Cost per Silver Equivalent Ounce Sold (B/E)</b>	<b>16.15</b>	<b>17.35</b>	<b>-</b>	<b>17.53</b>
<b>All-in Sustaining Cash Cost per Silver Equivalent Ounce Sold (C/E)</b>	<b>17.39</b>	<b>18.94</b>	<b>-</b>	<b>20.07</b>
<b>Cash Cost of Production per tonne (A/D)</b>	<b>173.31</b>	<b>48.19</b>	<b>-</b>	<b>74.74</b>

<sup>(1)</sup> On March 18, 2022, the Company acquired Bolivar, Porco, the Caballo Blanco Group, and San Lucas, which are presented here as Bolivia Consolidated. Information for Bolivar and Porco is presented at 100% and financial information will not tie to the consolidated financial statements as the Company records 45% of Bolivar and Porco.

## Average Realized Price per Ounce of Silver Equivalent Sold

Revenues are presented as the sum of invoiced revenues related to delivered shipments of lead, zinc and copper concentrates, after having deducted treatment, smelting and refining charges.

The following is an analysis of the gross revenues prior to treatment, smelting and refining charges, and shows deducted treatment, smelting and refining charges to arrive at the net reportable revenue for the period per IFRS. Gross revenues are divided by silver equivalent ounces sold to calculate the average realized price per ounce of silver equivalents sold.

### Consolidated<sup>(1)</sup>

	Three months ended	
	March 31, 2023	March 31, 2022
Revenues	72,044	35,443
Add back: Treatment, smelting and refining charges	20,121	8,649
<b>Gross Revenues</b>	<b>92,165</b>	<b>44,092</b>
Silver Equivalent Sold (ounces)	4,380,895	1,864,738
<b>Average Realized Price per Ounce of Silver Equivalent Sold<sup>(2)</sup></b>	<b>21.04</b>	<b>23.65</b>
<b>Average Market Price per Ounce of Silver per London Silver Fix</b>	<b>22.56</b>	<b>23.94</b>

<sup>(1)</sup> On March 18, 2022, the Company acquired Bolivar, Porco, the Caballo Blanco Group, and San Lucas, which are presented here as Bolivia Consolidated. Information for Bolivar and Porco is presented at 100% and financial information will not tie to the consolidated financial statements as the Company records 45% of Bolivar and Porco.

<sup>(2)</sup> Average Realized Price per Ounce of Silver Equivalent Sold in each reporting period is affected by mark-to-market adjustments and final settlements on concentrate shipments in prior periods. Concentrates sold to third-party smelters are provisionally priced and the price is not settled until a predetermined future date, typically one to four months after delivery to the customer, based on the market price at that time.

### Bolivar, Porco, Caballo Blanco Group, and San Lucas<sup>(1)</sup>

	Three months ended	
	March 31, 2023	March 31, 2022
Revenues	57,729	20,200
Add back: Treatment, smelting and refining charges	14,202	3,112
<b>Gross Revenues</b>	<b>71,931</b>	<b>23,312</b>
Silver Equivalent Sold (ounces)	3,440,008	982,902
<b>Average Realized Price per Ounce of Silver Equivalent Sold<sup>(2)</sup></b>	<b>20.91</b>	<b>23.72</b>
<b>Average Market Price per Ounce of Silver per London Silver Fix</b>	<b>22.56</b>	<b>23.94</b>

<sup>(1)</sup> On March 18, 2022, the Company acquired Bolivar, Porco, the Caballo Blanco Group, and San Lucas, which are presented here as Bolivia Consolidated. Information for Bolivar and Porco is presented at 100% and financial information will not tie to the consolidated financial statements as the Company records 45% of Bolivar and Porco.

<sup>(2)</sup> Average Realized Price per Ounce of Silver Equivalent Sold in each reporting period is affected by mark-to-market adjustments and final settlements on concentrate shipments in prior periods. Concentrates sold to third-party smelters are provisionally priced and the price is not settled until a predetermined future date, typically one to four months after delivery to the customer, based on the market price at that time.

### Zimapan Mine

	Three months ended	
	March 31, 2023	March 31, 2022
Revenues	14,248	15,243
Add back: Treatment, smelting and refining charges	5,919	5,537
<b>Gross Revenues</b>	<b>20,167</b>	<b>20,780</b>
Silver Equivalent Sold (ounces)	940,887	881,836
<b>Average Realized Price per Ounce of Silver Equivalent Sold<sup>(1)</sup></b>	<b>21.43</b>	<b>23.56</b>
<b>Average Market Price per Ounce of Silver per London Silver Fix</b>	<b>22.56</b>	<b>23.94</b>

<sup>(1)</sup> Average Realized Price per Ounce of Silver Equivalent Sold in each reporting period is affected by mark-to-market adjustments and final settlements on concentrate shipments in prior periods. Concentrates sold to third-party smelters are provisionally priced and the price is not settled until a predetermined future date, typically one to four months after delivery to the customer, based on the market price at that time.

## Adjusted EBITDA

Adjusted EBITDA is a non-GAAP measure in which net income is adjusted for income tax expense, interest income, interest expense, amortization and depletion, and impairment charges, foreign exchange gains or losses, unrealized losses or gains on marketable securities, share-based payments expense, accretion expense, and other non-recurring items. Foreign exchange gains or losses may consist of both realized and unrealized losses.

Under IFRS, entities must reflect in compensation expense the cost of share-based payments. In the Company's circumstances, share-based payments can involve a significant accrual of amounts that will not be settled in cash but are settled by the issuance of shares in exchange.

The Company discloses Adjusted EBITDA to aid in understanding of the results of the Company and is meant to provide further information about the Company's financial results to investors.

The following table provides a reconciliation of Adjusted EBITDA for the three months ended March 31, 2023 and 2022.

	Three months ended	
	March 31, 2023	March 31, 2022
<b>Net income (loss) for the period</b>	<b>(949)</b>	<b>762</b>
Income tax expense	3,884	6,448
Interest income	(374)	(62)
Interest expense, carrying and finance charges on loans payable	(254)	474
Amortization and depletion of mineral properties, plant and equipment	4,984	1,939
Foreign exchange (gain) loss	889	(753)
Unrealized loss (gain) on marketable securities	1,238	(369)
Share-based payments expense	106	439
Accretion expense	2,591	622
Other expense (income)	487	(3,397)
<b>Adjusted EBITDA</b>	<b>12,602</b>	<b>6,103</b>

### Cautionary note regarding forward-looking information

Certain of the statements and information in this MD&A constitute “forward-looking information” within the meaning of applicable Canadian provincial securities laws relating to the Company and its operations. All statements, other than statements of historical fact, are forward-looking statements. When used in this MD&A, the words, “will”, “believes”, “expects”, “intends”, “plans”, “forecast”, “objective”, “guidance”, “outlook”, “potential”, “anticipated”, “budget”, and other similar words and expressions, identify forward-looking statements or information. These forward-looking statements or information relate to, among other things: future financial or operational performance; the expected timing for release of forecasts for 2023, including our estimated production of silver, zinc, lead and copper, and for our estimated Cash Costs, AISC, capital and exploration, mine operation, general and administrative, care and maintenance expenditures; future anticipated prices for silver, zinc, lead and copper and other metals and assumed foreign exchange rates; the impacts of inflation on the Company and its operations; whether the Company is able to maintain a strong financial condition and have sufficient capital, or have access to capital, to sustain our business and operations; the timing and outcome with respect to the Company’s environmental, social and governance activities, and the Company’s corporate social responsibility activities and our reporting in respect thereof; the ability of the Company to successfully complete any capital projects, the expected economic or operational results derived from those projects, and the impacts of any such projects on the Company; the future results of our exploration activities, anticipated mineral reserves and mineral resources; the costs associated with the Company’s decommissioning obligations; the Company’s plans and expectations for its properties and operations; and expectations with respect to the future anticipated impact of COVID-19 on our operations.

These forward-looking statements and information reflect the Company’s current views with respect to future events and are necessarily based upon a number of assumptions and estimates that, while considered reasonable by the Company, are inherently subject to significant operational, business, economic, competitive, political, regulatory, and social uncertainties and contingencies. These assumptions, include: our ability to implement environmental, social and governance activities; tonnage of ore to be mined and processed; ore grades and recoveries; prices for silver, zinc, lead, copper remaining as estimated; currency exchange rates remaining as estimated; capital, decommissioning and reclamation estimates; our mineral reserve and mineral resource estimates and the assumptions upon which they are based; prices for energy inputs, labour, materials, supplies and services (including transportation); no labour-related disruptions at any of our operations; no unplanned delays or interruptions in scheduled production; protection of our interests against claims and legal proceedings; all necessary permits, licenses and regulatory approvals for our operations are received in a timely manner and can be maintained; the world-wide economic and social impact of COVID-19 is managed and the duration and extent of the coronavirus pandemic is minimized or not long-term; the management of COVID-19 in each jurisdiction; and our ability to comply with environmental, health and safety laws, particularly given the potential for modifications and expansion of such laws. The foregoing list of assumptions is not exhaustive.

The Company cautions the reader that forward-looking statements and information involve known and unknown risks, uncertainties and other factors that may cause actual results and developments to differ materially from those expressed or implied by such forward-looking statements or information contained in this MD&A and the Company has made assumptions and estimates based on or related to many of these factors. Such factors include, some of which are described in the “Risks Factors” section of the MD&A for the year ended December 31, 2022 without limitation: fluctuations in silver, zinc, lead and copper prices; fluctuations in prices for energy inputs; fluctuations in currency markets (such as the MXN, BOL and CAD versus the USD); risks related to the technological and operational nature of the Company’s business; changes in national and local government, legislation, taxation, controls or regulations and political, legal or economic developments in Canada, the United States, Mexico, Bolivia or other countries where the Company may carry on business, some of which might prevent or cause the suspension or discontinuation of mining activities, including the risk of expropriation related to certain of our operations, particularly in Bolivia; risks and hazards associated with the business of mineral exploration, development and mining (including environmental hazards, industrial accidents, unusual or unexpected geological or structural formations, pressures, cave-ins and flooding); risks relating to the credit worthiness or financial condition of suppliers, refiners and other parties with whom the Company does business; inadequate insurance, or inability to obtain insurance, to cover these risks and hazards; employee relations; relationships with and claims by the local communities and indigenous populations; availability and increasing costs associated with mining inputs and labour; the Company’s ability to secure our mine sites or maintain access to our mine sites due to criminal activity, violence, or civil and labour unrest; the speculative nature of mineral exploration and development, including the risk of obtaining or retaining necessary licenses and permits; challenges to, or

difficulty in maintaining, the Company's title to properties and continued ownership thereof; diminishing quantities or grades of mineral reserves as properties are mined; global financial conditions; the Company's ability to complete and successfully integrate acquisitions, and to mitigate other business combination risks; the actual results of current exploration activities, conclusions of economic evaluations, and changes in project parameters to deal with unanticipated economic or other factors; increased competition in the mining industry for properties, equipment, qualified personnel, and their costs; having sufficient cash to pay obligations as they come due; the duration and effects of the coronavirus and COVID-19 variants, and any other epidemics or pandemics on our operations and workforce, and their effects on global economies and society. Although the Company has attempted to identify important factors that could cause actual results to differ materially, there may be other factors that cause results not to be as anticipated, estimated, described, or intended. Investors are cautioned against attributing undue certainty or reliance on forward-looking statements or information. Forward-looking statements and information are designed to help readers understand Management's current views of our near- and longer-term prospects and may not be appropriate for other purposes. The Company does not intend, and does not assume any obligation, to update or revise forward-looking statements or information to reflect changes in assumptions or in circumstances or any other events affecting such statements or information, other than as required by applicable law.